

PlanSB Draft Implementation Program: Summary Table

Phase 1 Projects

Project	Policy/Implementation Action
1. Housing Element Certification (HCD)	Assure consistency with State law*
2. Historic Resources Element (underway)	HR2 Historic Structures* 2.5 Historic Resource Buffers* HR3 Historic Resource Buffers 3.1 Buffers* HR4 Development Adjacent Designated Historic Structures 4.2 Construction Adjacent to Historic Structures*
3. Average Unit-Size Density (AUD) Program Ordinance amendments to implement the AUD program	LG1 Resource Allocation Priority 1.1 Affordable Housing LG4 Principles for Development 4.1 Employee Survey in the CBD LG6 Location of Residential Growth 6.1 Average Unit-Size Density Incentive Program 6.2 Average Unit Density Components 6.3 Priority Housing Overlay 6.4 Public Housing and All Affordable Partnership Projects H11 Affordable Housing Highest Priority 11.1 Affordable & Workforce Housing 11.2 Priority Housing Overlay 11.4 Density Standards H14 Sustainable Housing 14.1 Market Rate Housing H17 Flexible Standards 17.1 Parking Requirements
4. Non-Residential Growth Management Program Ordinance amendments, including findings for traffic, water housing, etc.	Assure consistency between General Plan & Zoning Ordinance* LG2 Limit Non-Residential Growth 2.1 Amount of Non-Residential Growth 2.2 Set Aside 2.3 Findings LG7 Community Benefit Non-Residential Land Uses 7.1 Findings

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
5. Zoning and Local Coastal Program Map Amendments	Assure consistency between General Plan, Zoning Ordinance and Local Coastal Program* *PS10.2 Sea Cliff Development Guidelines
6. Highway 101 Air Quality Setback Establish review standards for properties within 250 feet of Highway 101	ER7 Highway 101 Set-Back* 7.1 Review Criteria* 7.2 Barriers and Sound Walls*
7. SB375/Housing Element Update Regional Transportation Plan & Sustainable Communities Strategy and preparation of the 2014 Housing Element	ER1 Climate Change 1.2 Greenhouse Gas Emission (GHG)
8. Climate Action Plan (underway)	ER1 Climate Change 1.1 Comprehensive Climate Change Action Plan 1.3 Urban Heat Island Effect ER2 Emergency Response Strategies and Climate Change ER4 Incorporation of Adaptation in Development 4.1 Adaptation Guidelines 4.2 Sea Level Rise* ER5 Energy Efficiency and Conservation 5.1 Energy Efficient Buildings 5.2 Retrofitting of Systems
9. Safety Element (underway) Prepare technical studies to identify potential natural and manmade hazards	PS9 Hazardous Materials Exposure 9.2 Electromagnetic Field Development Setback 9.3 Monitor Electromagnetic Field Study 9.4 Hazardous Materials Exposure Vapor Barrier Study PS12 Consideration of People with Disabilities in Emergency Planning PS13 Fire Prevention and Creek Restoration PS14 Water System Improvements for Fire Fighting PS15 Private Water Supplies for Fire Fighting
10. Adaptive Management Program Develop program to monitor, evaluate and report on the implementation of General Plan	LG1 Resource Allocation Priority 1.2 Available Resources LG3 Live Within Our Resources 3.1 Adaptive Management Program R3 Annexations

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
	<p>3.1 Resource Capacity</p> <p>H17 Flexible Standards</p> <p>17.4 Development Review Process</p> <p>H18 Monitor Housing Development and Progress</p> <p>18.1 Adaptive Management Program</p> <p>PS1 City Services and Facilities</p> <p>1.1 Service and Facility Performance</p> <p>PS3 Planning for Climate Change Adaptation</p>
<p>11. Emergency Shelter Zoning Required by Senate Bill 2 (SB2)</p>	<p>H4 Shelter & Services for the Homeless</p> <p>4.1 Year-Round Homeless Shelter*</p>
<p>12. Building Height Over 45 Feet Develop special findings for projects that exceed 45 feet in height</p>	<p>LG12 Community Character</p> <p>12.4 Building Height</p>
<p>13. Alternative Transportation Demand Analysis Assess current and future demand of alternative modes of transportation</p>	<p>C1 Transportation Infrastructure Enhancement and Preservation</p>
<p>14. Arts Master Plan (underway)</p>	<p>EF18 Arts, Crafts and Culture</p> <p>18.1 Arts District</p> <p>18.2 Master Plan</p>

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Remaining Projects

Project	Policy/Implementation Action
15. FAR and Design Standards Establish development standards and findings	LG12 Community Character 12.2.a Standards and Findings 12.2.b Building, Size, Bulk and Scale 12.2.c Development Monitoring 12.2.d Community Character Preservation
16. Affordable Housing Protections Ordinance amendments to preserve existing rental housing	LG5 Community Benefit Housing 5.1 Affordable Housing LG6 Location of Residential Growth 6.7 Housing for Downtown Workers* H13 Preserve Non-subsidized Affordable Rental Housing 13.1 Preserve Rentals 13.2 Condominium Conversions 13.3 Rental Units
17. Neighborhood Plans 1) Description of Neighborhoods Only ¹ 2) Sustainable Neighborhood Plans	LG15 Sustainable Neighborhood Planning 15.1 Sustainable Neighborhood Plans 15.2 La Cumbre Specific Plan
18. C-M Zone Protections Ordinance amendments to encourage priority housing, while protecting of manufacturing and industrial uses	LG8 Manufacturing Uses 8.2 Limited Residential EF15 Protect Industrial Zoned Areas EF16 Industrial Uses
19. Building Setbacks Ordinance amendments to establish variable setback standards for Downtown buildings	LG12 Community Character 12.3 Building Set-Backs
20. Environmental Resources Element	
21. Solid Waste Disposal Options Expand City's solid waste disposal programs	PS8 Solid Waste Management Programs 8.1 Construction/Demolition Materials Reuse and Recycling 8.2 Local Recycled Materials 8.3 Design and Space Requirements 8.4 Waste Management Options* 8.5 Increase Diversion*

¹ Does not entail redefining boundaries, General Plan Land Use Designations, or policies

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
22. Inclusionary Housing Ordinance amendments to further promote affordable housing units	H11 Promote Affordable Units 11.3 Inclusionary Housing
23. Intersection Improvement Master Plan	C6 Circulation Improvements 6.1 Impacted Intersections* 6.2 Intersection Master Plan
24. Congestion Traffic Flow Measures/Reduce “Friction”	C1 Transportation Infrastructure Enhancement and Preservation 1.3 Intermodal Connection 1.4 Optimize Capacity 1.5 Mid Block Traffic Flow Improvement Techniques*
25. Household Hazardous Waste Facility Coordination	PS9 Hazardous Materials Exposure 9.1 Household Hazardous Materials and Wastes*
26. Neighborhood Serving Uses Ordinance amendments to facilitate the establishment of limited neighborhood-serving uses	LG4 Principles for Development 4.3 Downtown School 4.4 Corner Stores/Small Neighborhood Centers*
27. Biological Habitat Mapping and Restoration	ER12 Wildlife, Coastal and Native Plant Habitat Protection and Enhancement 12.1 Designate Habitats* 12.2 Multi-Use Plan for Coastal and Native Habitat Restoration 12.3 Coastal Bluff Habitat Restoration Program 12.4 Native Species Habitat Planning* 12.5 Riparian Woodland Protection OP1 Variety and Abundance 1.3 Protect Contiguous Open Space*
28. Shoreline Management Plan Update ocean bluff retreat and setbacks and develop comprehensive Shoreline Management Plan	PS10 Bluff Retreat* 10.1 Sea Cliff Retreat Formula* 10.3 Shoreline Management Plan*
29. Local Coastal Program (LCP) Update	
30. Open Space, Parks & Recreation Element Update	
31. Open Space Standards	LG5 Community Benefit Housing 5.2 Open Space

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
32. Park and Recreation Standards; Quimby Act Fees	OP2 Open Space, Park, Recreation and Trails Acquisition and Maintenance Funding 2.1 Acquisition Funding 2.2 Maintenance Funding EF26 Development Impact Fees
33. Residential Accessibility Guidelines	H6 Housing Opportunities for Seniors 6.8 Design Guidelines for accessible units H9 Accessible Housing Programs 9.1 Accessible Housing Incentives
34. Residential Resource Conservation Standards	H14 Sustainable Housing 14.2 Resource Conservation 14.3 Market-Rate Incentives ER3 Decrease City's Global Footprint 3.1 Locally-Harvested Renewable Materials
35. Housing Production Incentives Including expedited review, staff administrative approvals, and design guidelines	LG13 Multi-Family Design Guidelines H16 Expedite Development Review Process 16.4 Coordinate Project Review 16.6 Administrative Approvals 16.5 Infill Project Guidelines 16.9 Multi-Family Design Guidelines H17 Flexible Standards 17.3 Expedite Environmental Review Process
36. Area Specific Design Guidelines Prepare design guidelines for areas such as Downtown, Coast Village Road and Upper State Street	LG12 Community Character 12.1 Design Overlays LG15 Sustainable Neighborhood Planning
37. Conditional Use Permit Ordinance Amendments To support day care centers, corner markets, and address institutional uses in residential zones	LG9 Multigenerational Facilities and Services 9.1 Facilities 9.2 Use Permits 9.3 Site Identification LG15 Sustainable Neighborhood Planning 15.3 Institutional Uses 15.4 Best Practices for Institutional Uses H7 Housing Opportunities for the Disabled 7.1 Congregate Care

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
38. Protect M-1 Uses Ordinance amendments to protect industrial/manufacturing uses in M-1 zone, and narrow range of commercial uses to ancillary	LG8 Manufacturing Uses 8.1 Narrow Commercial Uses
39. Open Space Program to inventory, protect, and acquire public and/or private open space	OP1 Variety and Abundance 1.1 Park and Open Space Standards and Planning 1.2 Remaining Key Open Space* 1.3 Protect Contiguous Open Space 1.4 Public Lands* 1.5 Community Gardens on Vacant Land OP2 Open Space, Park, Recreation and Trails Acquisition and Maintenance Funding 2.3 Preservation of Regional Open Space* 2.4 Acquisition of Existing Buildings for Community Use 2.5 Citizen Involvement* 2.6 Youth Involvement* 2.7 Private Open Space*
40. Creek Protection and Restoration Establish creek setback and development standards; creek naturalization and drainage restoration; and creek water quality	ER15 Creek Resources and Water Quality 15.1 Comprehensive Creek Action Plan 15.2 Master Drainage Plan 15.3 Pharmaceutical Waste Education and Collection 15.4 Beach Water Quality Improvement 15.5 Watershed Action Plans ER17 Creek Setbacks, Protection, and Restoration 17.1 Creek Setback Standards 17.2 Creekside Development Guidelines 17.3 Creek Naturalization* 17.4 Surface Water Drainage Restoration*
41. Noise Standards & Monitoring	ER26 Noise Policies for New Residential Uses 26.4 Construction Noise 26.5 Non-Residential Noise Affecting Residential Neighborhoods ER27 Sound Barriers 27.1 Local Share Funding 27.2 Noise Monitoring and Reduction* 27.3 Environmental Justice Populations

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
42. Circulation Element Update	
43. Transportation Demand Management Programs Where existing or anticipated congestion occurs, improve traffic flow in conjunction with providing improved access for pedestrians, bicycles and public and private transit through measures that might include physical roadway improvements, Transportation Demand Management (TDM) strategies and others.	C6 Circulation Improvements 6.3 Transit Pass Program* 6.4 Cash-Out Parking* 6.6 Safe Routes to School Projects/Programs* 6.7 Carpooling and Telecommuting* 6.8 Car-Sharing*
44. Low Emission Vehicles Expand infrastructure and establish incentives for lower emission vehicles and equipment	ER8 Low-Emission Vehicles and Equipment 8.1 Electric Vehicles
45. Urban Health Planning Program to integrate health concerns into local land use planning	LG11 Healthy Urban Environment 11.1 Solicit Input 11.2 Create Guidelines 11.3 Report Back 11.4 Audit for Community Gardens
46. Childcare Programs/Services Program to incorporate childcare as criteria in development projects	LG9 Multigenerational Facilities and Services 9.4 Transportation Demand Management 9.5 Project Evaluation Criteria
47. Coordinated Development with Montecito Develop process for coordinating with County, Montecito Association, and or/Coast Village Road area	LG12 Community Character 12.5 Coast Village Road
48. Transfer of Existing Development Rights (TEDR) Ordinance amendments to address demolished square footage and transferring density to high density areas and urban core, rather than high fire hazard areas or open space	LG2 Limit Non-residential growth 2.4 Transfer of Existing Development Rights LG6 Location of Residential Growth 6.5 High Fire Areas 6.6 Transfer of Development Rights (TDR)
49. Presidio Park Apartments Develop financial plan to purchase Presidio Park Apartments	H21 Preserve Affordable Housing 21.4 Presidio Park Apartments
50. Building Reuse Ordinance Amendments	H10 New Housing 10.3 Building Reuse EF12 Re-Use of Commercial Space

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
51. Secondary Dwelling Units Ordinance Amendments	H15 Secondary Dwelling Units 15.1 Secondary Dwelling Unit Ordinance
52. Surplus Public Lands Inventory all surplus public lands for housing opportunities	H11 Promote Affordable Housing 11.12 Surplus Land 11.13 Housing Opportunities 11.14 Public Facilities
53. Live Work Space Develop standards for residential zones and OC and C-M zones	LG10 Live Work 10.1 Live Work 10.2 Establish Criteria
54. Annexation of Unincorporated Lands	R4 Future Annexations
55. Lower Densities Study lower densities in single family hillside areas	LG14 Low Density Single Family Zoned Residential Areas 14.1 Study Lower Densities
56. Mobile Home Parks Complete feasibility study related to mobile home infrastructure improvements	H19 Rehabilitation Programs 19.6 Mobile Home Parks
57. Illegal and Substandard Units Study methods and implications of increased enforcement of illegal and substandard units	H20 Property Improvements 20.5 Illegal Dwelling Units 20.6 Code Enforcement 20.7 Substandard Buildings
58. Tree Protection Ordinance Update tree ordinance to protect native oaks, and other native or exotic trees	ER11 Native and Other Trees and Landscaping 11.1 Tree Protection Ordinance 11.2 Oak Woodlands 11.3 Urban Tree Protection and Enhancement
59. Regional and Commuter Transit Coordinate with agencies and private sector to provide regional and commuter transit	C2 Regional Transportation and Commuter Transit 2.1 Regional Transportation Networks 2.2 Commuter Transit* 2.3 Improved Transit Frequency*
60. Economy & Fiscal Health Element	
61. Parking Management Ordinance amendments to manage Downtown parking to reduce congestion, increase economic vitality, and preserve quality of life	C6 Circulation Improvements 6.5 Downtown Public Parking Pricing* C7 Parking Management* 7.1 Appropriate Parking*

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
	<p>7.2 Downtown Parking Requirements</p> <p>7.3 Parking Districts</p> <p>7.4 Residential Parking Program</p> <p>7.6 Residential Off-Site Parking</p>
<p>62. Economic Development Plan/Special Studies Prepare and implement economic development plan and special studies focused on economic activities of identified areas</p>	<p>EF3 Economic Development Plan and Special Studies</p>
<p>63. “Buy Local” Program Work with local businesses to initiate a “Buy Local” program</p>	<p>EF4 Existing Businesses</p>
<p>64. Green Businesses Develop a green promotional and economic development program to support businesses that promote “green/sustainable” approaches</p>	<p>EF5 Green/Sustainable Businesses</p>
<p>65. Infrastructure Improvements Identify, evaluate and prioritize capital improvements that assist in businesses retention or expansion</p>	<p>EF9 Infrastructure Improvements</p>
<p>66. Business Incentives Work with local business organizations to develop specific strategies that provide incentives for business development and recruitment</p>	<p>EF10 Incentivize Business Development</p>
<p>67. Commercial Building Reuse Provide incentives for adaptive re-use of vacant commercial buildings</p>	<p>EF12 Re-Use of Commercial Space</p>
<p>68. Economic Strategy Pursue an economic development strategy that sets a regional jobs/housing balance as goal</p>	<p>EF23 Regional Economic Strategy</p> <p>23.1 Cooperative Strategy</p>
<p>69. Renewable Energy Resources Participate in the development of local renewable energy resources</p> <ol style="list-style-type: none"> Conduct a feasibility study, including a cost benefit analysis and carbon footprint assessment for a Community Choice Aggregation arrangement Implement a goal of non-petroleum fuel use of 20% by 2020 and 30% by 2030 Identify and study obstacles to installing small wind generators; prepare standards for siting, design, maintenance & operation Streamline planning & development rules, codes, processing & other incentives for renewable energy technologies 	<p>ER 6 Local and Regional Renewable Energy Resources</p> <ol style="list-style-type: none"> Community Choice Aggregation Alternative/Advanced Fuels Incentives for Alternative/Advanced Fuel Infrastructure Obstacles for Small Wind Generators Facilitate Renewable Energy Technologies

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
70. Air Quality Measures Develop standard air-quality mitigation measures for new development and construction (Ordinance Amendments)	ER10 Development Mitigation
71. Pest Management As allowed by State law, establish ordinance provisions to apply pest management requirements to development permits	ER14 Integrated Pest Management Programs
72. Storm Water Management Update Storm Water Management policies, including <ul style="list-style-type: none"> a. Update guidelines/measures for street sweeping, storm-drain stenciling, and public outreach for inclusion in conditions of approval b. Prepare or update regulations related to hosing down driveways c. Update Flood Insurance Maps floodplain boundaries 	ER16 Storm Water Management Policies <ul style="list-style-type: none"> 16.1 Storm Water Guidelines 16.2 Wash-Down Policies 16.3 Floodplain Mapping Update
73. Farmers Market Expand locations of Farmers Markets to include neighborhoods	ER18 Farmers Markets
74. Gardener Education Expand community and school education programs for producing year-round gardens	ER19 Gardener Education
75. Food Scrap Program Expand City program related to diverting food scraps from landfill	ER20 Food Scrap Recovery and Composting Program
76. Food Gardens Provide infrastructure for local community gardens; develop publicly-available edible landscaping in existing and new parks	ER21 Public and Private Food Gardens
77. School Gardens Work with Santa Barbara School District to develop organic gardens at school and a healthy waste-free lunch program	ER22 Good Gardens at Schools
78. View Protection Identify important public views of ocean, mountains or other valued views; establish list of important public view points and provide photo record; prepare development standards to protect views	ER24 Visual Resources Protection <ul style="list-style-type: none"> 24.1 Document Public Views

*Required Mitigation Measure per MMRP or Required by State Law

PlanSB Draft Implementation Program: Summary Table

Project	Policy/Implementation Action
79. Tree &Vegetation Protection Prepare guidelines and standards for removal of significant trees and protection of significant natural vegetation	ER24 Visual Resources Protection 24.4 Vegetation Protection
80. Visual Guidelines Incorporate visual guidelines as part of design and environmental review guidelines	ER24 Visual Resources Protection 24.5 Scenic View Protection
81. Utility Undergrounding As part of the capital improvements program establish a listing of priority street segment (for the undergrounding of utilities), with realistic target dates	ER25 Enhance Visual Quality 25.1 Underground Utilities
82. Capital Improvements Pursue financing sources for maintenance and enhancement of capital improvement projects	PS2 Financing Capital Improvements 2.1 Fees 2.2 Bonds 2.3 Impacts on Citywide Services
83. Expand Water Conservation Programs	PS6 Water Conservation Programs 6.1 Water Conservation Programs 6.2 Recycled Water 6.3 On-Site Storage and Reuse
84. Water Supply Develop (with County & other jurisdictions) regional programs/projects to improve water quality reliability, including: <ol style="list-style-type: none"> a. Watershed management plans to protect Gibraltar/Cachuma reservoirs b. Agreements related to groundwater banking c. Regional approach to dry weather purchase agreements d. Process with Montecito Water District related to service availability to ensure adequate supplies 	PS7 Regional Cooperation on Water Supply Reliability 7.1 Gibraltar and Cachuma reservoirs 7.2 Groundwater Banking 7.3 Dry Weather Purchase Agreements 7.4 Montecito Water District

*Required Mitigation Measure per MMRP or Required by State Law