

**CITY OF SANTA BARBARA**  
**Summary of Recommended Balancing Strategy**  
**Fiscal Year 2009**  
**GENERAL FUND**

**PROJECTED DEFICIT****Non-Departmental Revenues Surpluses (Shortfalls)**

Sales Taxes	\$ (1,552,568)	
Property Taxes	(140,705)	
TOT	(548,887)	
UUT	163,923	
Franchise Fees	(58,261)	
Property Transfer Taxes	(166,408)	
Vehicle License Fees	<u>(94,326)</u>	\$ (2,397,232)

**Department Revenues Shortfalls**

Fees & Charges	(1,070,000)	
Police (Pkg. Violations)	<u>(380,000)</u>	(1,450,000)

**Other**

Unrealized Year-End Variance	(2,420,494)	
Vacation/Sick Leave Pay-Outs	<u>(400,000)</u>	<u>(2,820,494)</u>

**Projected Use of Reserves at June 30, 2009**

\$ (6,667,726)

**PROPOSED STRATEGY TO BALANCE**

Expenditure Savings	3,500,000
One-Time Measures	
Appropriated Reserves	700,000
Workers' Comp Reserves	1,000,000
ICS Charge Rebate (3%)	243,373
Streets Sweeping Fund Reserves	500,000
Reduced Capital Program	<u>725,000</u>
Total	<u><u>\$ 6,668,373</u></u>